



# PERFORM

SPORTS CONTENT & MEDIA

## FOURTH QUARTER RESULTS 2016

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8 March 2017  
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1. Trading update
2. Financial review
3. Looking ahead – 2017
4. Q&A

# TRADING UPDATE

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## Restricted Group

- Strong close to year for both Content and Media
- 2016 full year results reported in line with Board expectations
- FY revenues up 11% driven by both Content and Media (ex US)
- FY EBITDA up 7% reflecting strong sales but margin impacted by weak performance of US Video
- Closing cash of £31m reflects advanced collections on new Broadcast partnerships

## Continued momentum into 2017:

- Content
  - Consumer Betting renewals cycle overcomes challenges of sector consolidation and competition
  - Broadcast:
    - WTA Media: expanded tournament calendar commenced in January
    - FIBA Media: August launch with Continental Championships
- Media
  - EMEA and Asia Pacific maintaining strong momentum from 2016
  - Investment in Gaming set to accelerate
- Perform Sports Cloud
  - Leveraging investment in technology and existing content to drive new revenues

## Content

- Q4 Revenue growth at 6%, concluding a very successful year for both Content Betting and Content Media
  - Betting up 16% (LTM) with 10 new clients added and successfully upselling to existing clients
  - Media up 11% (LTM), benefiting from Euros, Olympics and Copa America
- Resulting in full year revenue growth of 16%, well ahead of initial guidance

## Content (cont'd)

- Consumer Betting renewals cycle on track for successful conclusion despite sector consolidation and heightened competition
  - Most deals now concluded, with remaining in final negotiation or contracting stage
  - No net loss of customers through renewals process despite consolidation
  - Product innovation, as well as content portfolio, has been key to success
  - Cap on licences removed – offers further opportunity for growth across markets
  - Renewals 'cliff' removed, removing risk for 2019 and beyond
  - Broad mix of tenures from 2 to 5 years, with > 50% contracted for 3 years or more



## Content (cont'd)

- Broadcast partnerships to commence in 2017 and further scale through 2018 and 2019 ahead of FIBA World Cup
- Top 10 Content clients now represent c. 50% of Content revenues and 30% of Restricted Group revenues
  - Varied mix of tenures – with top 5 clients contracted out to at least 2020
  - Diversified across products
  - Good forward visibility with significantly reduced risk profile around renewals

## Media

- Double digit revenue growth ex US, up 18%
  - Goal continues to grow, both in market and through global media and sponsorship deals
  - Owned and operated the focus for future growth in Media
  - Further investment in Gaming to leverage portals user base and generate new revenues
- US Video has struggled throughout the year with new threats emerging and gathering pace:
  - Viewability
  - Ad-blocking
  - Aggressive market share gains by global platforms (Google, FB)
- Actions taken to mitigate impact, including investment in technology, restructuring sales teams and enhancing product with quality content
- However, limited effectiveness against such significant macro market trends
- Future is therefore uncertain for US third party video (ePlayer)

# FINANCIAL REVIEW



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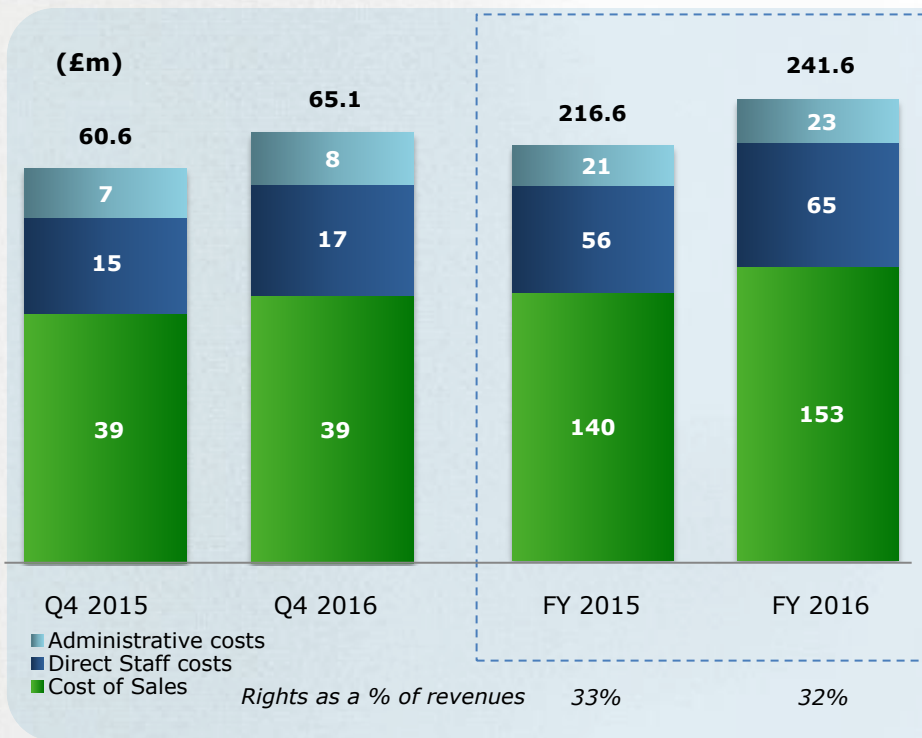
## 2016 Financial results

- Full year revenues up 11% (£28.3 million) vs 2015:
  - Content revenues up 16% (£27.5 million) reflecting continued growth in both betting and data products
  - Media revenues down 3% (£1.8 million) overall, but ex US, reporting strong double digit growth across RoW. US Video down almost 50% year on year
- Adjusted EBITDA up £3.3 million (16.5% adjusted EBITDA margin) vs 2015 reflecting increased revenues, but impacted by loss of US Media revenue
- Full year cash out-flow of £33m reflecting acquisition earn-outs, with working capital broadly neutral despite advance rights payment in respect of 2017 WTA partnership.
- Cash of £31.5 million at 31 December 2016, with undrawn RCF of £24m

# 2016 Financial results

		<b>3 months to 31 December 2016 £'m</b>	3 months to 31 December 2015 £'m	Growth vs. 2015 £'m	<b>12 months to 31 December 2016 £'m</b>	12 months to 31 December 2015 £'m	Growth vs. 2015 £'m
Content		<b>54.1</b>	51.0	3.1	<b>198.0</b>	170.5	27.5
Media		<b>21.1</b>	18.8	2.3	<b>65.3</b>	67.1	(1.8)
Other		<b>4.8</b>	5.1	(0.3)	<b>26.0</b>	23.5	2.5
<b>Total revenue</b>		<b>80.0</b>	<b>74.9</b>	<b>5.1</b>	<b>289.4</b>	<b>261.1</b>	<b>28.3</b>
Costs		<b>(65.1)</b>	(60.6)	(4.5)	(241.6)	(216.6)	(25.3)
<b>Adjusted EBITDA</b>		<b>14.9</b>	<b>14.3</b>	<b>0.6</b>	<b>47.8</b>	<b>44.5</b>	<b>3.3</b>
<b>Adjusted EBITDA margin</b>		<b>18.6%</b>	<b>19.0%</b>		<b>16.5%</b>	<b>17.0%</b>	

# Costs



## Cost of Sales

- Includes rights, publisher shares, technical and production costs
- +9% vs FY 2015: content and production costs +16% to deliver 16% growth in Content revenues.

## Direct Staff Costs

- +16% vs FY 2015:
  - Sales and Content output teams scaled to deliver +16% increase in Content revenues
  - Investment in Operations in preparation for 2017 Broadcast partnerships.

# Cash flow

	<b>3 months to 31 December 2016 £'m</b>	3 months to 31 December 2015 £'m	Growth £'m	<b>12 months to 31 December 2016 £'m</b>	12 months to 31 December 2015 £'m	Growth £'m
<b>Adjusted EBITDA</b>	<b>14.9</b>	<b>14.3</b>	<b>0.6</b>	<b>47.8</b>	<b>44.5</b>	<b>3.3</b>
Change in working capital	<b>(8.3)</b>	(3.2)	(5.1)	<b>(0.8)</b>	(18.5)	17.7
Capex	<b>(4.7)</b>	(6.2)	1.5	<b>(22.0)</b>	(21.5)	(0.5)
<i>% of revenue</i>	<b>6%</b>	8%		<b>8%</b>	8%	
Tax	<b>(0.8)</b>	(0.5)	(0.3)	<b>(4.7)</b>	(4.2)	(0.5)
Exceptional items	<b>(0.7)</b>	(0.1)	(0.6)	<b>(1.5)</b>	(4.4)	2.9
<b>Cash flow (post tax and exceptional items)</b>	<b>0.4</b>	<b>4.3</b>	<b>(3.9)</b>	<b>18.8</b>	<b>(4.1)</b>	<b>22.9</b>

# Cash flow

	<b>3 months to 31 December 2016 £'m</b>	3 months to 31 December 2015 £'m	Growth £'m	<b>12 months to 31 December 2016 £'m</b>	12 months to 31 December 2015 £'m	Growth £'m
<b>Cash flow (post tax and exceptional items)</b>	<b>0.4</b>	<b>4.3</b>	<b>(3.9)</b>	<b>18.8</b>	<b>(4.1)</b>	<b>22.9</b>
Acquisitions & related	-	-	-	(35.3)	(40.2)	4.9
Net borrowings / repayments	-	118.0	(118.0)	26.0	165.3	(139.3)
Net interest & related	<b>(7.9)</b>	(0.3)	(7.6)	(16.7)	(1.4)	(15.3)
Proceeds from issues of shares	-	-	-	34.1	-	34.1
Funding of OTT	-	(81.1)	81.1	(60.1)	(94.0)	33.9
<b>Cash flow</b>	<b>(7.5)</b>	<b>40.9</b>	<b>(48.4)</b>	<b>(33.2)</b>	<b>25.6</b>	<b>(58.8)</b>
Cash b/f	<b>38.5</b>	19.7	18.8	61.1	36.2	24.9
Effect of FX on cash	<b>0.5</b>	0.5	-	3.6	(0.7)	4.3
<b>Cash c/f</b>	<b>31.5</b>	<b>61.1</b>	<b>(29.6)</b>	<b>31.5</b>	<b>61.1</b>	<b>(29.6)</b>

- Acquisitions cash-flow related to Mackolik and Voetbalzone earn-outs during Q2.
- Cash inflows from RCF drawdown (£26m) and equity investment (£34.1m net of fees) passed to the Unrestricted Group.



# LOOKING AHEAD – FY 2017

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## Outlook for 2017

- Expect trends seen in 2016 to continue into 2017, with Content comprising c. 70% of Restricted Group revenues
- Broadcast partnerships will add c. 25% to Content revenues, with Betting flat on 2016
- RoW Media growth continues, but at slower pace vs 2016. Growth in RoW offset by further falls in US – decision on future of US Video expected by end of Q1
- Margin will be impacted by lower US Media sales and investment in Gaming

# Outlook for 2017

- Cash flows vs LTM
  - Capex – expect a reduction vs 2016
  - Working capital – will be significantly impacted by timing of cash flows on Broadcast, plus advanced collections in 2016
  - Tax payments – will increase in line with growth in taxable profits
  - LTIPs – replacement scheme put in place at time of take private to vest in 2017
  - No significant M&A anticipated at the current time
- Closing cash at 31 December 2016 of £31.5m, plus undrawn RCF of £24m will provide comfortable funding head room throughout 2017

Q&A

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